FORREST EDWIN SCH

7300 Cottage St CSI School Plan | 2020 - 2021

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VISION FOR LEARNING

Edwin Forrest School, a school focused on educating and nurturing the whole child in a safe and respectful learning environment in order to persevere through life's journey.

STEERING COMMITTEE

Name	Position	Building/Group
Paul Spina	Principal	Forrest
Marian Coleman	Teacher/Leadership Team Representative	Forrest
Nikki Montana	Math Content Specialist/Teacher Leader	Forrest
Kathleen Morris	Literacy Content Specialist/Teacher Leader	Forrest
Kasie Patterson	Science Content Specialist/Teacher Leader	Forrest
Alesha Willingham	School-based Climate Representative	Forrest
Aida Carasquillo	Parent	Forrest
Aida Carasquillo	Community Member	Forrest
Joseph Taylor	Planning and Evidence-based Support (PESO) member	SDP
Diane Bryant	Special Education Case Manager	SDP
Kesha Hines	Network Attendance Coach	SDP
Dianna Phelps	Network Culture and Climate Coach	SDP
Danielle Gardner	Central Office Talent Partner	SDP
Darrin Kall	Grants Compliance Monitor	SDP
Megan Conley	Network Early Literacy/Literacy Director	SDP
Patricia Ayres	Network Professional Learning Specialist	SDP
Cynthia Van Otoo	Prevention and Intervention Liaison	SDP
Shelia Krulia	Business Partner	Project Pride

ESTABLISHED PRIORITIES

Priority Statement	Outcome Category
We will use systematic, collaborative planning processes to ensure instruction is differentiated, coordinated with co-teachers, aligned, and evidence-based	Early Literacy
	English Language Arts
	English Language Arts
We will implement a multi-tiered system of supports for academics and behavior with a focus on developing robust Tier II and III supportive services to help students cope with traumas they have/are currently experiencing	School climate and culture
	Career Standards Benchmark
	Regular Attendance
We will identify and address individual student learning needs with a focus on improving teachers' data analysis practices and subsequent adjustment of instructional practices	Mathematics
	Mathematics
	Mathematics

We will identify and addres	ss individual student learr	ing needs with a fo	ocus on improving teac	hers' data analysis practices and subsequent adjustment of instructional practices	Mathematics Mathematics Mathematics
ACTION PLAN AND S	STEPS				
Evidence-based Strategy					
Using Student Achievemen	nt Data to Support Instru	ctional Decision Ma	king- Tier 3 https://ies.	ed.gov/ncee/wwc/Docs/PracticeGuide/dddm_pg_092909.pdf	
Measurable Goals					
Goal Nickname	Measurable Goal Statem	ent (Smart Goal)			
ELA Below Basic Goal	No more than 15% of st	udents in grades 4	-8 will score at Below E	Basic on the ELA PSSA (includes PASA). (use STAR to monitor).	
4th-8th Math Below Basic Goal	No more than 50% of s	tudents in grades	4-8 will score Below Ba	sic on the Math PSSA (includes PASA). (use STAR to monitor).	
4th-8th ELA Proficiency Goal	At least 36% of student	s in grades 4-8 wil	score at Proficient or A	Advanced on the ELA PSSA (includes PASA). (use STAR to monitor).	
Action Step		Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed	
Purchase technology for in iReady).	terventions (e.g.,	2020-07-01 - 2020-08-24	Jim Bieak/TTL	Chromebooks Classroom Technology is funded through CSI funds: \$34,751 Ration Technology (Chromebooks) is used as a daily intervention strategy then teachers implement the appropriate instructional interventions to support student learning	will be able to
Provide differentiated profi- for staff (including City Yea Continuously provide PD tl Reach out to Curriculum As needed support.	nr) for using i-Ready. hroughout the year.	2020-07-01 - 2020-08-28	Nikki Montana/SBTL	Curriculum Associates Resources The School Based Teacher Leader is funded th \$122,900 Rationale: If the SBTL delivers Professional Development focused on st data to identify next instructional steps then Small Group Instruction is focused an needs of individual students. City Year is funded with CSI funds: \$88,000 Rational purchases City Year staff to provide small group instruction during the math and I additional students are getting the individualized instruction they need to make a	udent data and using nd targeted to meet the ale: If the school iteracy block then
Assessment calendar with along with necessary data CPT		2020-08-17 - 2020-09-02	Nikki Montana/SBTL	Assessment calendar	
City Year staff will collabor teacher during the lesson p relevant student data.		2020-09-01 - 2021-06-11	Jim Bieak/Data Coordinator	iReady data, formative & summative assessments The Data Coordinator is funded funded (\$122,900x0.80): \$98,320 Rationale: If the Data Coordinator supports by I MTSS, and lead this collaborative decision-making process among professional eimproving instruction for all students, then this will support teaches as they identify implement plans, for those in need of strategic interventions.	providing all data for ducators that is aimed at
Use of i-Ready data, along student data, to address in learning needs.		2020-08-24 - 2021-06-11	Pam Redmond/AP; Chris Oswald/AP	i-Ready reports, data dashboard	
Build Data Team (Identify to including Grade Band Lead ESOL Specialist Teacher)		2020-08-24 - 2020-08-28	Paul Spina/Principal, Pam Redmond, Chris Oswald/AP, Nikki Montana/SBTL, Jim Bieak/Data Coordinator	Student Data The ESOL Specialist is funded through CSI funds - \$122,900 Rations Specialist Teacher provides focused instruction to our EL students then those stu necessary instructional supports to close the gap between language and learning	dents would receive the
Create and/or identify prot student data to be used du meetings and Common Pla will support identifying clas and school-wide decisions priorities and allocation of	ring the Data Team anning Time. Protocols ssroom, grade-level, for instructional	2020-08-24 - 2020-09-04	Paul Spina/Principal, Pam Redmond, Chris Oswald/AP, Nikki Montana/SBTL, Jim Bieak/Data Coordinator	School District Benchmark protocols, ASCD and OGAP Protocols	
Identify assessments within will be used in order to efficience of need and the stude supports.	ectively identify the	2020-08-24 - 2020-09-04	Paul Spina/Principal, Pam Redmond, Chris Oswald/AP,	Core Program materials ie. Ready Gen, Envision Math	

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
		Nikki Montana/SBTL, Jim Bieak/Data Coordinator	
Teachers will track Benchmark data and Classroom assessment data to identify trends, create teaching/reteaching plans and implement flexible groupings	2020-09-28 - 2021-06-11	Paul Spina/Principal, Pam Redmond, Chris Oswald/AP, Nikki Montana/SBTL, Jim Bieak/Data Coordinator, Classroom Teachers	Data Protocols, Reteaching Expectations/Plans
Teachers will conduct peer-to-peer observations	2020-10-05 - 2021-06-11	Paul Spina/Principal, Pam Redmond, Chris Oswald/AP, Classroom Teachers	Guiding Questions Document
CPT (bi-weekly) will be used to analyze both standardized (STAR, AIMSweb, iReady, SDP Benchmark assessments) and formative (student work, classroom assessments) data in order to alter and drive instruction.	2020-10-12 - 2021-06-11	Paul Spina/Principal, Pam Redmond, Chris Oswald/AP, Nikki Montana/SBTL, Jim Bieak/Data Coordinator, Classroom Teachers	Protocols

Anticipated Outcome

Use of data to intentionally form small groups as evidence in lesson plans. Standards/Objectives are identified with student needs according to the data. Formative assessments aligned to objectives to determine mastery.

Monitoring/Evaluation

Weekly usage reports with time on task and percentage of lessons passed. Administration will monitor small group instruction with the use of student data through walkthroughs and lesson plan evaluation.

Evidence-based Strategy

 $Small\ Group\ Instruction\ -\ Tier\ 2\ https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/ncee/wwc/ncee/wwc/ncee/wwc/ncee/wwc/ncee/wwc/ncee/wwc/ncee/wwc/ncee/wwc/ncee/wwc/ncee/w$

Measurable Goals

Goal Nickname	Measurable Goal Statement (Smart Goal)
AlMSweb Goal	No more than 37% of students in grades K-5 will score in Tier 3 by Spring AlMsweb Plus, as evidenced by the grade level composite score.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Identify and Train staff on the Leveled Literacy Intervention and Fundations programs.	2020-06-01 - 2020-08-28	K. Bowman- LLI Lead Teacher	LLI Materials/PD Schedule LLI Lead Teacher is funded through CSI funds: \$122,900 Rationale: If an intervention specialist is purchased then they will provide a direct instructional support to students by reducing class size for teachers and providing individual intervention support to students. Fundations is funded through CSI funds: \$45,000 Rationale: If the school purchases an evidence - based preventive Phonics program, utilized in K-3, then teachers implement a systematic program that using data to identify struggling readers early and reduce the number of Tier III students according to AIMSWEB data. Early Literacy Professional Development is funded with CSI funds: \$4,500 Rationale: If early literacy Professional Development opportunities are provided to teachers in a purposeful and intentional manner, then K-3 teachers will be better able to address the literacy and social needs of their students.
Examine Grades 1, 2 and 3 student AIMSWEB and DRA Data to create LLI/Fundations Student Groups. Consultation with Literacy Teachers will also occur.	2020-08-24 - 2020-10-02	J. Bieak/Data Coordinator K. Bowman/LLI Lead Teacher	Data Dashboard with student data
Identify LLI groups and teachers of the group. Communicate to Literacy Teachers students who will receive LLI Intervention. Collaborate with Literacy teachers to identify when student groups will be pulled.	2020-09-14 - 2020-10-01	K. Bowman/LLI Lead Teacher	Master Schedule/Literacy Block Schedule
Monthly Meetings to assess progress of LLI students using Anecdotal Notes, AIMSWEB Progress Monitoring and DRA Levels	2020-10-30 - 2021-05-28	J. Bieak/Data Coordinator K. Bowman/LLI Lead Teacher	Guided Reading Notes/AIMSWEB and DRA Data
Mid Year Review to determine	2020-12-14 -	J. Bieak/Data	Guided Reading Notes/AIMSWEB and DRA Data

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
students who are ready to exit, students who need to remain and students who need to enter the intervention. Reassign groups and teachers.	2021-01-08	Coordinator K. Bowman/LLI Lead Teacher	
Collaboration between LLI Lead Teacher and City Year Lead to ensure consistency in implementation of the LLI Program.	2020-08-24 - 2021-05-28	K. Bowman/LLI Lead Teacher City Year Lead	LLI Materials
Data from AIMSWEB and DRA will support identifying students of grades 1 through 3 for the MTSS process. MTSS plans will be created. LLI will be identified as the intervention for these students.	2020-10-01 - 2020-10-30	J.Bieak/Data Coordinator N. Montana/SBTL Ms. Redmond/AP	AIMSWEB, DRA, MTSS supporting documents

Anticipated Outcome

Fidelity to the LLI Program facilitated by City Year Staff, SSAs and Lead LLI Teacher. Accelerated AIMSWEB Progress and DRA Levels.

Monitoring/Evaluation

Progress Monitoring through AIMSWEB. Admin will monitor progress monitoring in AIMSWEB and monitor LLI implementation through observations.

Evidence-based Strategy

 $Using Student Achievement Data to Support Instructional Decision Making (with a focus on writing) - Tier 3 https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/dddm_pg_092909.pdf$

Measurable Goals

Goal Nickname Measurable Goal Statement (Smart Goal)

4th-8th Math Below Basic No more than 50% of students in grades 4-8 will score Below Basic on the Math PSSA (includes PASA). (use STAR to monitor).

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Place an order for Lucy Calkins - Units of Study and distribute materials to teachers.	2020-03-01 - 2020-08-21	Paul Spina/Principal	Units of Study in Opinion, Information, and Narrative Writing
Teachers College Reading and Writing Project will conduct professional development for staff implementing Units of Study	2020-05-11 - 2020-08-28	Christopher Oswald/AP	Quick-Start Conference Day The conference will include a brisk overview of the foundations the writing workshop, and a quick overview of the key methods and the important structures that teachers will need to be acquainted with in order to teach this curriculum. For example, portions of the day will focus on: planning a year-long curriculum, teaching brisk, engaging minilessons, leading small group work, assessment-based instruction, and managing workshop instruction.
Plan a year-long curriculum with built-in CPT dates to analyze student work	2020-08-01 - 2021-06-11	Christopher Oswald & Pamela Redmond/AP	Units of Study in Opinion, Information, and Narrative Writing
SPECM & EL specialist engage in collaborative planning with literacy teachers during CPT	2020-08-24 - 2021-06-11	Melissa Miedema/SPECM; Bridget Tait/EL Point Person	Scaffolding protocols
Students will complete a baseline writing assignment	2020-08-31 - 2020-09-04	Classroom Teachers	Writing prompt for each grade level
CLI Coach will deliver professional development and coaching aligned with the writer's workshop.	2020-09-07 - 2021-06-11	CLI Coach	Children's Literacy Initiative
End of Unit 1 Review - Identify trends around the strengths of our students and areas of immediate need.	2020-10-09 - 2020-10-23	Nikki Montana - SBTL Classroom Teachers CLI Coach	Student writing samples
Mentor text will be purchased to support mini-lessons for writer's workshop.	2020-09-07 - 2021-06-11	Jim Bieak/Data Coordinator; CLI Coach	Identify mentor texts to purchase
Common Assessments completed after each unit of study. Student scores will be tracked and analyzed using our data dashboard.	2020-10-12 - 2021-06-11	Nikki Montana/SBTL; Jim Bieak/Data Coordinator	Prompts for Common Assessments
End-of-Year writing assignment	2021-05-17 - 2021-06-11	Classroom Teachers	EOY assignment

Anticipated Outcome

The writing units of study help teachers provide their students with instruction, opportunities for practice, and concrete, doable goals to help them exceed typical annual growth. Being effective

Monitoring/Evaluation

Ongoing student work analysis at CPT, along with Common Assessments, will provide opportunities to monitor implementation. CLI will assist with coaching educators. The baseline writing sample and end-of-year assignment will provide

Evidence-based Strategy

Playworks - Tier 3 https://www.evidenceforpa.org/strategies/267

Measurable Goals

Goal Nickname	Measurable	Goal	Statement	(Smart	Goal)

Zero OSS Goal At least 95% of students will have zero out-of-school suspensions (100% of K-2 will have zero-out-of-school suspensions).

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Purchase Playworks Socialized Recess Program	2020-03-01 - 2020-03-31	Aleshea Willingham/Climate Manager	Playworks Funding Playworks is funded with CSI funds: \$21,000 Rationale: If the Playworks Socialized Recess Program supports students with organized and creative ways to interact during their recess periods, then then all students will benefit from these behavior supports which will minimize our number of suspensions.
Playworks will provide training for climate staff	2020-08-24 - 2020-08-28	Aleshea Willingham/Climate Manager	Playworks staff Climate Support Staff, 5 Hour, funded with CSI funds (\$28,200x8): \$225,600 Rationale: If the Student Climate Staff supports the Playworks program and students with strategies that are proactive and preventative in nature with supports that are built into the structure of the school, then all students will benefit from these behavior supports which will minimize our number of suspensions.
Implement Playworks from the first day of school and integrate behavioral supports into schoolwide MTSS system.	2020-08-31 - 2020-08-31	Aleshea Willingham/Climate Manager Behavioral Health Counselor Social Worker	Forrest provided/Playworks equipment; MTSS plan The Behavioral Health Counselor position is funded through CSI funds - \$122,900 Rationale - If the counselor supports students with interventions that are highly efficient, while providing a rapid response for students who are not making adequate progress with Tier One supports alone, then they can support students in the MTSS process. The Social Worker position is funded through CSI funds - \$122,900 Rationale - If the Step Clinical Coordinator supports students with interventions that are highly efficient, while providing a rapid response for students who are not making adequate progress with Tier One supports alone, then they can support students in the MTSS process.
Ongoing training is provided bi-monthly by Playworks for our climate staff.	2020-08-31 - 2021-06-11	Aleshea Willingham/Climate Manager	Playworks staff
Inventory and purchase new equipment as needed	2020-10-05 - 2019-10-18	Aleshea Willingham/Climate Manager	Inventory of existing equipment
Analyze data during TIPS meetings to determine the frequency and intensity of major/minor referrals.	2020-10-13 - 2021-06-11	Aleshea Willingham/Climate Manager; Staneica Williams/Dean; Behavioral Health Counselor	Lead Positive Behavior Intervention & Support (PBIS) Coach
Celebrate and acknowledge climate staff implementing Playworks with fidelity.	2020-10-19 - 2020-06-12	Aleshea Willingham/Climate Manager	Use of Playworks rubric
Identify and implement a formalized process to identify junior leaders in our upper grades	2020-10-26 - 2021-06-11	Aleshea Willingham/Climate Manager	Application/t-shirts
End of year celebration facilitated by climate staff	2021-06-01 - 2021-06-11	Aleshea Willingham/Climate Manager	Materials for celebration

Anticipated Outcome

Students will acquire tools to work out disagreements and differences. Data collected throughout the year will show a decrease in ODRs related to out of school suspensions. Student leaders develop a sense of fairness, confidence, and communication.

Monitoring/Evaluation

Playworks will provide ongoing feedback regarding the programs implementation. Monthly TIPS meetings to analyze data from recess.

Evidence-based Strategy

Early Warning Interventions and Monitoring System for Attendance - Tier 2 https://www.evidenceforpa.org/strategies/1

Measurable Goals

Goal Nickname Measurable Goal Statement (Smart Goal)

At least 85% of students will attend school 90% of days or more.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Create a school team that regularly reviews attendance data for trends for all students and identify how many and which students fall into the different tiers of needed support.	2020-06-15 - 2020-08-28	Guidance Counselors; Paul Spina, Principal; Pam Redmond & Chris Oswald/AP; Classroom Teachers	School counselor is funded through CSI funds - \$122,900 Rationale - If the counselor supports students with interventions that are highly efficient, while providing a rapid response for students who are not making adequate progress with Tier One supports alone, then they can support students in the MTSS process.
Identify which and how many students have a history of missing 10% or more of school and or at risk due to other major challenges. Look for qualitative data to assess the underlying cause for a student's continued absences	2020-05-25 - 2020-06-05	Principal Spina, AP Oswald, AP Redmond	Observation Data
Reinforce positive, welcoming experience in the front office. Create visuals (bulletin boards, banners, posters) that reflect attendance messaging and modify during the year to sustain impact.	2020-08-24 - 2020-08-28	Guidance Counselors	Bulletin boards
Explain expectations for attendance, and how absences can add up, in back-to-school materials and at events. Implement Tier 1 Universal Strategies.	2020-08-31 - 2020-09-18	Guidance Counselors; Paul Spina, Principal; Pam Redmond & Chris Oswald/AP; Classroom Teachers	Student code of conduct/parent handbooks
Create friendly competition among classrooms offering raffles, parties, and public recognition for good and improved attendance. Celebrate individual progress through weekly, monthly and periodic recognition using bulletin boards, certificates, verbal and written acknowledgment)	2020-09-07 - 2021-06-11	Guidance Counselors	Incentive resources
Review attendance every week for students who are chronically absent or at risk of chronic absence (due to chronic absence in the past or existence of a health challenge such as asthma). Look for patterns in attendance	2020-09-07 - 2021-06-11	Guidance Counselors; Jim Bieak, Data Coordinator	Attendance data
For identified students, begin Tier 2 targeted intervention through the MTSS process. Parent communication will be sent home with information about the intervention.	2020-09-14 - 2021-06-11	Guidance Counselors; Classroom Teachers	Parent communication logs
For students not responding to Tier 2 supports, conduct Student Attendance Improvement Plan Process and move to Tier 3. Parent meetings will occur with the transition from Tier 2 to Tier 3.	2020-10-05 - 2021-06-11	Guidance Counselors	SAIPs
Progress Monitoring is to ensure that the school is working to support the student to alleviate the attendance barrier/s, it should occur 30 days after the SAIP is created and implemented.	2020-11-02 - 2021-06-11	Guidance Counselors	SAIPs
Use of PBIS program to incorporate appropriate positive reinforcements into plans for supporting the student's improved attendance.	2020-11-02 - 2021-06-11	Guidance Counselors; PBIS Coach; Classroom Teachers	PBIS plan
Students attending 95% or more will be celebrated for the first marking period attendance. Students attending 100% will receive additional incentives.	2020-11-02 - 2020-11-13	Guidance Counselors; PBIS Coach; Classroom Teachers	Attendance data and incentives
Students attending 95% or more will be celebrated for the second marking period attendance. Students attending 100% will receive additional incentives.	2020-06-01 - 2020-06-26	Guidance Counselors; PBIS Coach; Classroom Teachers	PD materials
Mid-year review of current attendance data and compare to historical data. Designate action steps to counselors and classroom teachers as needed.	2020-08-03 - 2020-08-28	Guidance Counselors, Classroom Teachers, Data Coordinator/Jim Bieak	SIS Reports, Qlik

Anticipated Outcome

Students will respond to the Universal Tier 1 supports and our daily attendance will increase. Students receiving Tier 2 support will maintain attendance greater than 90%.

Monitoring/Evaluation

The MTSS process, in conjunction with Attendance Works, will provide time during CPT and MTSS meetings to evaluate the effectiveness of Tiered supports.

Mathematical Task that Include Conceptual, Procedural and Application - Tier 2 https://ies.ed.gov/ncee/wwc/Docs/practiceguide/wwc_mps_tips_072517.pdf

Measurable Goals

Goal Nickname Measurable Goal Statement (Smart Goal)

3rd Math Below Basic No more than 46 % of 3rd students will score at Below Basic on the Math PSSA (includes PASA). (use AlMsweb Plus to monitor)

Goal

4th-8th Math Proficiency At least 18% of students in grades 4-8 will score at Proficient or Advanced on the Math PSSA (includes PASA). (use STAR to monitor).

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Gather data from teacher observations and walkthroughs to determine the strengths and challenges of teaching staff.	2019-10-01 - 2020-05-29	Principal Spina, AP Oswald, AP Redmond	School counselor is funded through CSI funds - \$122,900 Rationale - If the counselor supports students with interventions that are highly efficient, while providing a rapid response for students who are not making adequate progress with Tier One supports alone, then they can support students in the MTSS process.
Using "Improving Math Problem Solving in Grades 4-8", as a guide, teacher practices will be prioritized for Professional Development. The practices under consideration are Assisting Students in Monitoring and Reflecting on the Problem Solving Process, Teaching Students to use Visual representation to Solve Problems and Helping Students Make Sense of Algebraic Notations.	2020-05-25 - 2020-06-05	Principal Spina, AP Oswald, AP Redmond	Observation Data
Create a Professional Development Calendar to support training in the identified areas.	2020-06-15 - 2020-08-14	Principal Spina, AP Oswald, AP Redmond	SDP Calendar
Identify Resources for Turn Around Training/Train the Trainer	2020-06-01 - 2020-06-26	N. Montana, AP Oswald, AP Redmond	PD materials
Provide Professional Development for all teachers of Mathematics	2020-08-03 - 2020-08-28	N. Montana, AP Oswald, AP Redmond	SIS Reports, Qlik
Create a Set of Look Fors that describe the successful levels of implementation of strategies	2020-08-03 - 2020-08-28	N. Montana, Grade Band Leaders, AP Oswald, AP Redmond	Improving Math Problem Solving in Grades 4-8*
Share and explain Look Fors to teaching staff, making the connection between the Look Fors and the Training	2020-09-11 - 2020-09-25	N. Montana, AP Oswald, AP Redmond	Look Fors Document
Collect teacher data, using observations and walkthroughs, to determine fidelity to implementation and additional Professional Development needed.	2020-09-21 - 2021-05-28	N. Montana, AP Oswald, AP Redmond	Observations and walkthrough Data
Collect and examine student data, using Open-Ended Task and Math Journals, to determine next instructional steps and additional Professional Development needed.	2020-10-05 - 2021-05-28	Classroom Teachers, SBTL	Biweekly Open Ended Task, Benchmark Open Ended Task.

Anticipated Outcome

Teachers will develop their skill set to plan and deliver instruction that requires conceptual, procedural, and application understanding from students. Student data on classroom assignments, classroom test Benchmarks will improve over the course of the school year. Students will experience growth targets as identified by AIMSWEB and STAR. Math PSSA scores will improve from the previous year.

Monitoring/Evaluation

 $Admin\ will\ monitor\ Lesson\ Plans\ and\ engage\ in\ Classroom\ Visits.\ Teachers\ and\ Admin\ will\ monitor\ and\ evaluate\ student\ data.$

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline	
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA PSSA	Using Student Achievement Data to Support Instructional Decision	Provide	07/01/2020	
(includes PASA). (use STAR to monitor). (ELA Below Basic Goal)	Making- Tier 3	differentiated	-	
No more than 50% of students in grades 4-8 will score Below Basic on the Math PSSA (includes PASA), (use STAR to monitor). (4th-8th Math Below Basic Goal)		deve	professional development for staff (including	08/28/2020
At least 36% of students in grades 4-8 will score at Proficient or Advanced on the ELA		City Year) for		
PSSA (includes PASA), (use STAR to monitor), (4th-8th ELA Proficiency Goal)		using i-Ready.		
,		Continuously		
		provide PD		
		throughout the		
		year. Reach out to		
		Curriculum		
		Associates to		
		provide needed		
		support.		

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA PSSA	Using Student Achievement Data to Support Instructional Decision	CPT (bi-weekly)	10/12/2020
(includes PASA). (use STAR to monitor). (ELA Below Basic Goal)	Making- Tier 3	will be used to	-
No more than 50% of students in grades 4-8 will score Below Basic on the Math PSSA (includes PASA). (use STAR to monitor). (4th-8th Math Below Basic Goal) At least 36% of students in grades 4-8 will score at Proficient or Advanced on the ELA PSSA (includes PASA). (use STAR to monitor). (4th-8th ELA Proficiency Goal)	https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/dddm_pg_092909.pdf	analyze both standardized (STAR, AIMSweb, iReady, SDP Benchmark assessments) and formative (student	06/11/2021
		work, classroom	
		assessments) data	
		in order to alter	
		and drive	
		instruction.	

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
No more	Small Group Instruction - Tier 2	Identify and	06/01/2020
than 37%	$https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf\#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/ncee/wwc/Docs/PracticeGuide/ost_pg_072109.pdf#page=30https://ies.ed.gov/ncee/wwc/$	Train staff	-
of		on the	08/28/2020
students		Leveled	
in grades		Literacy	
K-5 will		Intervention	
score in		and	
Tier 3 by		Fundations	
Spring		programs.	
AlMsweb			
Plus, as			
evidenced			
by the			
grade			
level			
composite			
score.			
(AIMSweb			
Goal)			

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
100% of students will complete all grade-level tasks by the end of the school year.	Using Student Achievement Data to Support Instructional Decision	Teachers College	05/11/2020
(Naviance Completion)	Making (with a focus on writing) - Tier 3	Reading and	=
No more than 50% of students in grades 4-8 will score Below Basic on the Math PSSA (includes PASA). (use STAR to monitor). (4th-8th Math Below Basic Goal)	https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/dddm_pg_092909.pdf	Writing Project will conduct professional development for staff implementing Units of Study	08/28/2020

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
100% of students will complete all grade-level tasks by the end of the school year.	Using Student Achievement Data to Support Instructional Decision	CLI Coach will	09/07/2020
(Naviance Completion)	Making (with a focus on writing) - Tier 3	deliver	- 06/11/2021
	https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/dddm_pg_092909.pdf	professional	
No more than 50% of students in grades 4-8 will score Below Basic on the Math PSSA		development and	
(includes PASA). (use STAR to monitor). (4th-8th Math Below Basic Goal)		coaching aligned	
		with the writer's	
		workshop.	

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
At least 95% of students will have zero out-of-school suspensions (100% of K-2 will have zero-out-of-school suspensions). (Zero OSS Goal)	Playworks - Tier 3 https://www.evidenceforpa.org/strategies/267	Playworks will provide training for climate staff	08/24/2020 - 08/28/2020

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
At least 95% of students will have zero out-of-school suspensions (100% of K-2 will have zero-out-of-school suspensions). (Zero OSS Goal)	Playworks - Tier 3 https://www.evidenceforpa.org/strategies/267	Ongoing training is provided bi- monthly by Playworks for our climate staff.	08/31/2020 - 06/11/2021

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA PSSA (includes PASA). (use STAR to monitor). (ELA Below Basic Goal) No more than 46 % of 3rd students will score at Below Basic on the Math PSSA (includes PASA). (use AlMsweb Plus to monitor) (3rd Math Below Basic Goal)	Monitoring System for Attendance - Tier 2 https://www.evidenceforpa.org/strategies/1 sweb Plus to	Students attending 95% or more will be celebrated for the first marking	11/02/2020 - 11/13/2020
At least 18% of students in grades 4-8 will score at Proficient or Advanced on the Math PSSA (includes PASA). (use STAR to monitor), (4th-8th Math Proficiency Goal) At least 85% of students will attend school 90% of days or more. (90% Attendance)		period attendance. Students attending 100% will receive additional	
		incentives.	

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA PSSA (includes PASA). (use STAR to monitor). (ELA Below Basic Goal) No more than 46 % of 3rd students will score at Below Basic on the Math PSSA (includes PASA). (use AlMsweb Plus to monitor) (3rd Math Below Basic Goal)	Early Warning Interventions and Monitoring System for Attendance - Tier 2 https://www.evidenceforpa.org/strategies/1	Students attending 95% or more will be celebrated for the second marking	01/11/2021 - 01/29/2021
At least 18% of students in grades 4-8 will score at Proficient or Advanced on the Math PSSA (includes PASA), (use STAR to monitor). (4th-8th Math Proficiency Goal) At least 85% of students will attend school 90% of days or more. (90% Attendance)		period attendance. Students attending 100% will receive additional incentives.	

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline			
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA PSSA (includes PASA). (use STAR to monitor). (ELA Below Basic Goal)	Early Warning Interventions and Monitoring System for Attendance - Tier 2 https://www.evidenceforpa.org/strategies/1	Monitoring System for Attendance - Tier 2 curre https://www.evidenceforpa.org/strategies/1 atten and c	Monitoring System for Attendance - Tier 2	Monitoring System for Attendance - Tier 2	current -	02/01/2021 - 02/28/2021
No more than 46 % of 3rd students will score at Below Basic on the Math PSSA (includes PASA), (use AlMsweb Plus to monitor) (3rd Math Below Basic Goal)			attendance data and compare to historical data.	02/28/2021		
At least 18% of students in grades 4-8 will score at Proficient or Advanced on the Math PSSA (includes PASA). (use STAR to monitor). (4th-8th Math Proficiency Goal)		Designate action steps to counselors and				
At least 85% of students will attend school 90% of days or more. (90% Attendance)		classroom teachers as needed.				

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA PSSA (includes PASA). (use STAR to monitor). (ELA Below Basic Goal)	Early Warning Interventions and Monitoring System for Attendance - Tier 2		01/01/0001
No more than 46 % of 3rd students will score at Below Basic on the Math PSSA (includes PASA). (use AIMsweb Plus to monitor) (3rd Math Below Basic Goal)	https://www.evidenceforpa.org/strategies/1		01/01/0001
At least 18% of students in grades 4-8 will score at Proficient or Advanced on the Math PSSA (includes PASA). (use STAR to monitor). (4th-8th Math Proficiency Goal)			
At least 85% of students will attend school 90% of days or more. (90% Attendance)			

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA PSSA (includes PASA). (use STAR to monitor). (ELA Below Basic Goal)	Early Warning Interventions and Monitoring System for Attendance - Tier 2		01/01/0001
No more than 46 % of 3rd students will score at Below Basic on the Math PSSA (includes PASA). (use AIMsweb Plus to monitor) (3rd Math Below Basic Goal)	https://www.evidenceforpa.org/strategies/1		01/01/0001
At least 18% of students in grades 4-8 will score at Proficient or Advanced on the Math PSSA (includes PASA). (use STAR to monitor). (4th-8th Math Proficiency Goal)			
At least 85% of students will attend school 90% of days or more. (90% Attendance)			

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA PSSA (includes PASA). (use STAR to monitor). (ELA Below Basic Goal) No more than 46 % of 3rd students will score at Below Basic on the Math PSSA (includes PASA). (use AlMsweb Plus to monitor) (3rd Math Below Basic Goal) At least 18% of students in grades 4-8 will score at Proficient or Advanced on the Math PSSA (includes PASA). (use STAR to monitor). (4th-8th Math Proficiency Goal) At least 85% of students will attend school 90% of days or more. (90% Attendance)	Action Plan Name Mathematical Task that Include Conceptual, Procedural and Application - Tier 2 https://ies.ed.gov/ncee/wwc/Docs/practiceguide/wwc_mps_tips_072517.pdf	Development Step Using "Improving Math Problem Solving in Grades 4-8", as a guide, teacher practices will be prioritized for Professional Development. The practices under consideration are Assisting Students in Monitoring and Reflecting on the Problem Solving Process, Teaching Students to use Visual representation to Solve Problems and Helping Students Make	
		Sense of Algebraic Notations.	

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA PSSA (includes PASA). (use STAR to monitor). (ELA Below Basic Goal)	Mathematical Task that Include Conceptual, Procedural and Application - Tier 2	Create a Professional	06/15/2020
No more than 46 % of 3rd students will score at Below Basic on the Math PSSA (includes PASA). (use AlMsweb Plus to monitor) (3rd Math Below Basic Goal)	https://ies.ed.gov/ncee/wwc/Docs/practiceguide/wwc_mps_tips_072517.pdf	Development Calendar to support training in	08/14/2020
At least 18% of students in grades 4-8 will score at Proficient or Advanced on the Math PSSA (includes PASA). (use STAR to monitor). (4th-8th Math Proficiency Goal)		the identified areas.	
At least 85% of students will attend school 90% of days or more. (90% Attendance)			

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA	Mathematical Task that Include Conceptual, Procedural and Application -	Identify Resources	06/01/2020
PSSA (includes PASA). (use STAR to monitor). (ELA Below Basic Goal)	Tier 2	for Turn Around	-
No more than 46 % of 3rd students will score at Below Basic on the Math PSSA (includes PASA). (use AlMsweb Plus to monitor) (3rd Math Below Basic Goal)	https://ies.ed.gov/ncee/wwc/Docs/practiceguide/wwc_mps_tips_072517.pdf	Training/Train the Trainer	08/14/2020
At least 18% of students in grades 4-8 will score at Proficient or Advanced on the			
Math PSSA (includes PASA). (use STAR to monitor). (4th-8th Math Proficiency Goal)			
At least 85% of students will attend school 90% of days or more. (90% Attendance)			

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA	Mathematical Task that Include Conceptual, Procedural and Application -	Provide	08/24/2020
PSSA (includes PASA). (use STAR to monitor). (ELA Below Basic Goal)	Tier 2	Professional	-
No more than 46 % of 3rd students will score at Below Basic on the Math PSSA (includes PASA). (use AlMsweb Plus to monitor) (3rd Math Below Basic Goal)	https://ies.ed.gov/ncee/wwc/Docs/practiceguide/wwc_mps_tips_072517.pdf	Development for all teachers of Mathematics	08/28/2020
At least 18% of students in grades 4-8 will score at Proficient or Advanced on the			
Math PSSA (includes PASA). (use STAR to monitor). (4th-8th Math Proficiency Goal)			
At least 85% of students will attend school 90% of days or more. (90% Attendance)			

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA	Mathematical Task that Include Conceptual, Procedural and Application -	Provide	08/24/2020
PSSA (includes PASA). (use STAR to monitor). (ELA Below Basic Goal)	Tier 2	Professional	-
No more than 46 % of 3rd students will score at Below Basic on the Math PSSA (includes PASA). (use AlMsweb Plus to monitor) (3rd Math Below Basic Goal)	https://ies.ed.gov/ncee/wwc/Docs/practiceguide/wwc_mps_tips_072517.pdf	Development for all teachers of Mathematics	08/28/2020
At least 18% of students in grades 4-8 will score at Proficient or Advanced on the			
Math PSSA (includes PASA). (use STAR to monitor). (4th-8th Math Proficiency Goal)			
At least 85% of students will attend school 90% of days or more. (90% Attendance)			

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA PSSA (includes PASA). (use STAR to monitor). (ELA Below Basic Goal) No more than 46 % of 3rd students will score at Below Basic on the Math PSSA (includes PASA). (use AlMsweb Plus to monitor) (3rd Math Below Basic Goal) At least 18% of students in grades 4-8 will score at Proficient or Advanced on the Math PSSA (includes PASA). (use STAR to monitor). (4th-8th Math Proficiency Goal) At least 85% of students will attend school 90% of days or more. (90% Attendance)	Mathematical Task that Include Conceptual, Procedural and Application - Tier 2 https://ies.ed.gov/ncee/wwc/Docs/practiceguide/wwc_mps_tips_072517.pdf	Create a Set of Look Fors that describe the successful levels of implementation of strategies	08/03/2020 - 08/28/2020

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
No more than 15% of students in grades 4-8 will score at Below Basic on the ELA	Mathematical Task that Include Conceptual, Procedural and Application -	Share and explain	09/11/2020
PSSA (includes PASA). (use STAR to monitor). (ELA Below Basic Goal)	Tier 2	Look Fors to	-
No more than 46 % of 3rd students will score at Below Basic on the Math PSSA (includes PASA). (use AlMsweb Plus to monitor) (3rd Math Below Basic Goal)	https://ies.ed.gov/ncee/wwc/Docs/practiceguide/wwc_mps_tips_072517.pdf	teaching staff, making the connection	09/25/2020
At least 18% of students in grades 4-8 will score at Proficient or Advanced on the		between the Look	
Math PSSA (includes PASA). (use STAR to monitor). (4th-8th Math Proficiency Goal)		Fors and the	
At least 85% of students will attend school 90% of days or more. (90% Attendance)		Training	